CURRICULUM VITAE

NAME Steven Fraser

NATIONALITY British

LANGUAGES English Fluent
Hausa: Advanced

EXPERTISE

30+ years' experience living, studying and working in Nigeria on inclusive governance of public finance management, social accountability, applied political economy & political ecology, through locally led, politically smart, adaptive development programme design, management and delivery

QUALIFICATIONS

1997 – 2002	PhD in Anthropology (Social & Historical Human Ecology; Political Ecology), University College London
1996 – 1997	MSc in Anthropology & Ecology of Development) University College London
1986 – 1990	BA (Hons) Graphic Information Design, Falmouth Graphic School of Art

RECENT EXPERIENCE

May 2016 – to date, full-time: Technical Director for the Engaged Citizens pillar (ECP) of DFID/FCDO's Partnership to Engage, Reform and Learn (PERL) programme, Abuja, Nigeria, managed by Palladium

Providing broad technical direction and mentoring to the programme management team in support of programme delivery in 7 locations (Federal/National, Kaduna, Kano, Jigawa, South West, South East and conflict-affected North East states (Borno, Yobe, Adamawa)) helping governments and citizens to work together to improve service delivery through better policymaking, planning, budgeting, project monitoring and accountability; joint development and oversight of cross-pillar (PERL-wide) systems and processes for work-planning, learning & adaptation, M&E, VFM analysis, and quarterly, six-monthly and annual reporting and review; specific technical inputs on ECP-specific and joint PERL technical, MEL and KM/Communications deliverables, including most significant change (MSC) case studies, technical proposals for terms of reference for new areas of work, and technical briefs on programme approach and learning.

July 2022 – to date, short-term: Technical Adviser to FCDO's Propcom+ (not an acronym) programme on climate-smart agriculture/economic development, Abuja, Nigeria, managed by Palladium

Providing support to the bid team developing Palladium's technical proposal for Propcom+, with emphasis on the design of the Enabling Policies pillar (P3); support to Propcom+ management team on issue-selection and strategy for delivery of P3, and on establishment of Propcom+ Programme Adaptive Learning & Management Systems.

Nov 2021 – Oct 2023, short-term: Technical Adviser to USAID's Strengthening Civic Advocacy and Local Engagement (SCALE) programme, Abuja, Nigeria, managed by Palladium

Providing training and follow-up mentoring to the SCALE Management team and staff on embedding political economy analysis (PEA) and introducing a facilitated partnership approach (FPA) into ongoing programme delivery, including through step-down coaching of clusters of CSOs, and capturing SCALE learning.

Sept 2019 – July 2023, short-term: Technical Adviser to DFID/FCDO's Transparency and Accountability for Improved Growth and Services (TRACTION) programme, Lilongwe, Malawi, managed by Palladium

Providing occasional advice on the programme's broad strategic direction and technical approach through consultation with members of the team and review of technical documents, mainly regarding the programme's emerging issue-based approach and primarily through quarterly strategic reviews; extended relevant learning from SAVI and PERL-ECP to the programme.

April 2019 – June 2022, short-term: Technical Adviser to the Support to Jogorku Kenesh (S2JK) component of DFID/FCDO's Governance in Action (GiA) programme, Bishkek, Kyrgyzstan, managed by Palladium

Provided occasional broad strategic advice and detailed technical inputs to strengthen the programme's issue-based coalitions approach, sustainability planning, use of political economy analysis and strategic learning processes, primarily through quarterly strategic reviews and annual review preparations; extended relevant learning from SAVI and PERL-ECP to the programme.

June 2010 – April 2016, full-time: Deputy Team Leader (Technical) for the State Accountability & Voice Initiative (SAVI) of DFID's suite of State Level Programmes (SLPs), Abuja, Nigeria, managed by GRM (now Palladium)

Managed the national technical team supporting programme delivery in 10 states (Enugu, Jigawa, Kaduna, Kano, Lagos, Zamfara, Katsina, Yobe, Anambra and Niger); oversaw all aspects of strategic planning, MEL, KM and communications; developed the programme's operational systems and processes for integrated planning, monitoring, reporting, analysis, learning and HR management.

Sept 2008 – June 2010, part-time: Communications & Media Adviser for the State Accountability & Voice Initiative (SAVI) of DFID's suite of State Level Programmes, Abuja, Nigeria, managed by GRM (now Palladium)

Developed the programme's initial knowledge management and communications strategy as an overarching framework for internal learning and adaptive management; oversaw development and delivery of the programme's inception phase analysis, and initial media engagement strategy.

Sept 2007 – Dec 2009, part-time: Issue-Based Project Manager for DFID's Coalitions for Change (C4C) Programme, Abuja, Nigeria, managed by HTSPE (now DAI)

Managed the 'exit phase' of the JWL programme through a 2-year accountable grant from C4C, to consolidate JWL's achievements by embedding its operations in sustainable local structures for integrated water resources management and inter-communal land-use conflict management.

Aug 2007 – May 2008, part-time: Service Delivery Issue-Based Project Adviser/Team Leader for DFID's State & Local Government Programme (SLGP), Kano State, Nigeria, managed by HTSPE (now DAI)

Led a team of experts in urban water supply, social development and institutional reform to assess the potential for scale-up of the Wudil Region Integrated Water Supply model across the whole of Kano State, for major urban and semi-urban regional water supply schemes.

May 2002 – Aug 2007, full-time: Project Technical Adviser for DFID's Joint Wetlands Livelihoods (JWL) Project, Jigawa State, Nigeria, managed by ITAD

Advised the Project Manager on all technical aspects of the programme (which operated across 6 northern Nigerian states (Jigawa, Yobe, Bauchi, Kano, Borno, Plateau); trained staff on strategic planning, monitoring and reporting of multi-stakeholder driven institutional reform processes for integrated land and water resources management and inter-communal land-use conflict management; supervised all related community level and strategic communications & influencing project activities.

May 1997 – Nov 2000, part-time: Field Researcher / Technical Field Adviser / Pastoral Inclusion Programme Manager (funded by DFID's Capacity Building for Decentralised Development (CBDD) Project) for Savanna Conservation Nigeria (SCN), Kaduna State, Nigeria

Facilitated 'action-learning' based research and development of multi-stakeholder platforms for dialogue to improve the management of protected natural resources and mitigate the escalation of inter-communal (herder-farmer) land-use conflict in Kaduna & Bauchi States.

Sept 1991 – Dec 1995, full-time: Technical Education Officer & Development Worker (provided by Voluntary Service Overseas) for Plateau State Ministry of Education: Government Secondary School (GSS) Shendam, Plateau State, Nigeria

Taught and developed teaching curriculum for training of teachers of Introductory Technology syllabus in local schools; facilitated relations between community conservationists and small-holder farmers and migratory herders excluded from national parks and game reserves in Kaduna & Bauchi States.

PUBLICATIONS

PERL Most Significant Change Case Studies, Synthesis Papers, and Constituency Influence Stories – author/co-author/editor, due to be published on the PERL website, DFID-PERL, Abuja, Nigeria (2024)

PERL Engagement Approach Papers / Technical Learning Briefs (including Mainstreaming PEA, KM & Communication, MEL & Adaptive Planning, Mainstreaming OGP Principles in Governance Reform) – co-author/editor, published on the PERL website, DFID-PERL, Abuja, Nigeria (2019)

#AdaptDev Workshop 3: Value for Money and Adaptive Management – case study contributor, published on the #AdaptDev website, ODI, London, UK (2018)

#AdaptDev Workshop 2: Managing the Donor-Implementer Relationship – case study contributor, published on the #AdaptDev website, ODI, London, UK (2018)

SAVI Approach Papers (including Core Values, Programme Design, Theory of Change, Defining & Measuring Results, Managing an Adaptive Programme, Measuring VFM, KM & Communications) – co-author/editor, published on the SAVI website, DFID-SAVI, Abuja, Nigeria (2014-16)

Derbyshire, H., Barr, J., Fraser, S. and Mwamba, W. (2016) Moving Targets, Widening Nets: Monitoring Incremental and Adaptive Change in an Empowerment & Accountability Programme. The Experience of the State Accountability and Voice Initiative In Nigeria – Abuja, DFID Nigeria

Derbyshire, H., Fraser, S. and Mwamba, W. (2014) Rising to the Challenge: Supporting 'Problem Driven Iterative Adaption' and 'Politically Smart, Locally Led' Approaches through a Donor Funded Programme. The Experience of SAVI Nigeria – Abuja: DFID Nigeria

Derbyshire, H. and Mwamba, W. (2013) Thinking and Acting Politically: Supporting Citizen Engagement in Governance – editorial contributor, Abuja, DFID Nigeria

JWL Lessons Learnt Papers (on Stakeholder Engagement, Monitoring Institutional Change, Mainstreaming Communications, Working with Coalitions, Generating Critical Mass for Change) – author, and of numerous other reports published on a DFID-JWL Project DVD, Jigawa, Nigeria (2007)

Parks, Pastoralists & Development Policy in the Nigerian Savanna - A Situated Study of the Political Ecology of Land & Land-Use Reform in Relation to Migratory Pastoralists – unpublished PhD thesis, University of London, UK (2003)

Indigenous 'Symbiotic' Exchange Relations between Cattle-Herders & Farmers in the Savanna Regions of Nigeria: A Neglected Natural Resource Management Strategy – unpublished MSc dissertation, University of London (sponsored by ODA (DFID), London), UK (1997)